Motor Vehicle Outlook FTA Revenue Estimating Conference Minneapolis, Minnesota September 24, 2001



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U.S Auto Industry Put in Perspective

- U.S. Auto Related Employment 6.6 million (4.9% of Total)
- U.S. Auto Related Compensation -\$243 billion (5.6% of total)
- Auto purchases more volatile than business cycle



U. S. Automotive Outlook

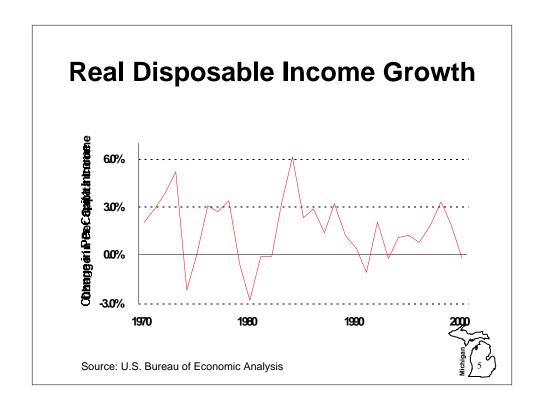
- Ability to Buy
- Willingness to Buy
- Sales Trend
- Sales Outlook
- Production Outlook

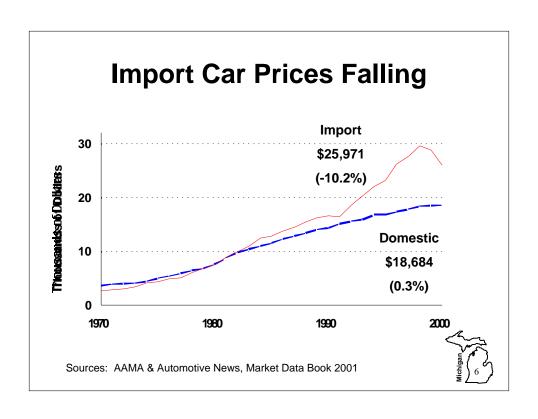


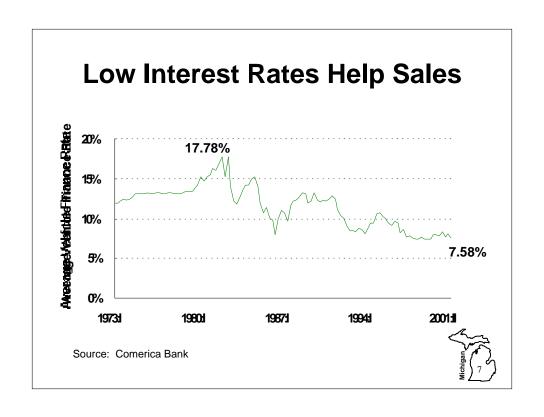
Factors Affecting Auto Sales Ability to Buy

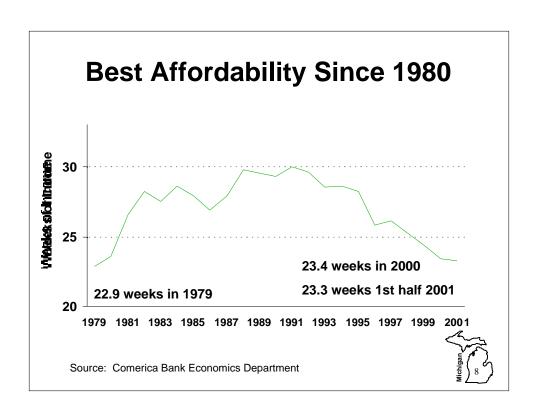
	<u>2000</u>	<u>2001</u>
Disposable Income	Green	Red
Vehicle Prices	Green	Green
Interest Rates	Green	Green
Affordability	Green	Green
Debt	Yellow	Red

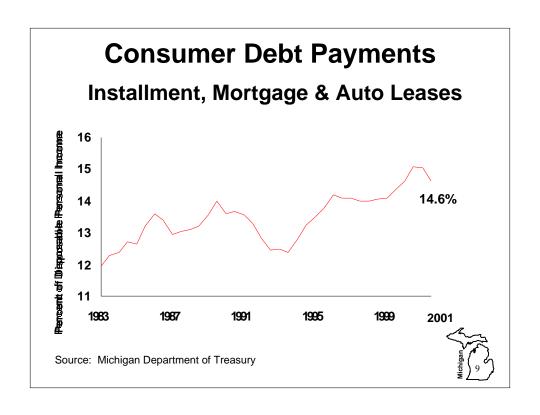




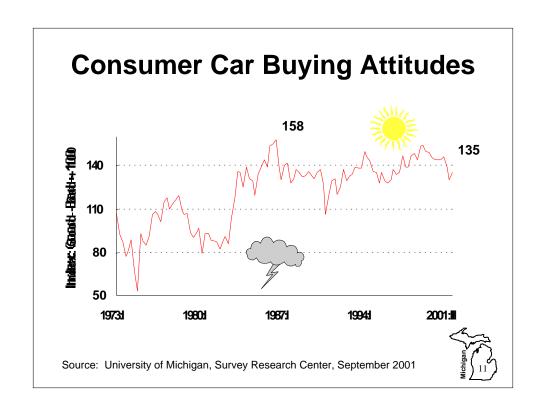


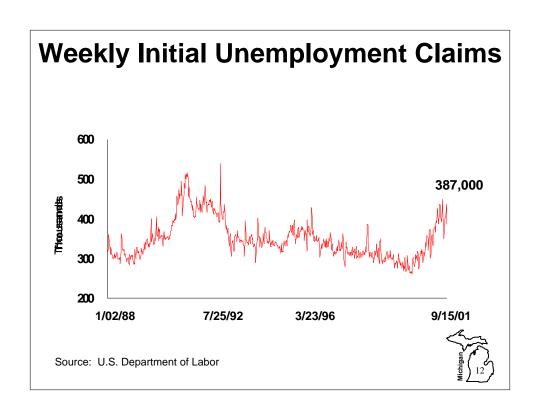


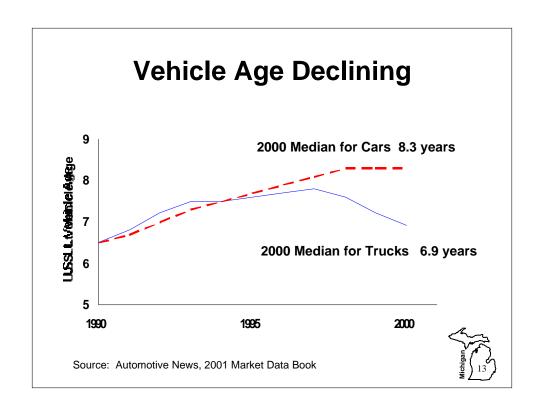


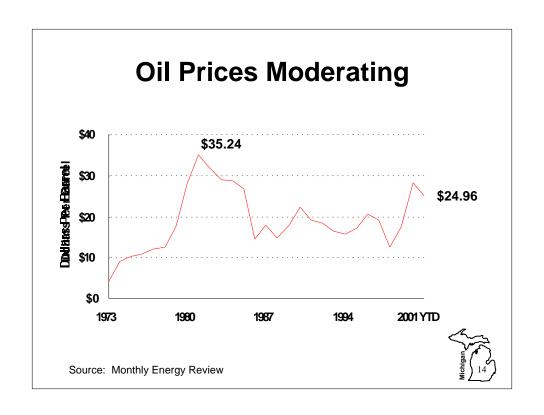


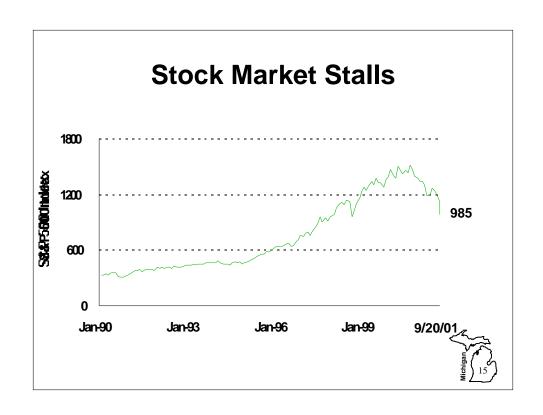
Factors Affecting Auto Sales Willingness to Buy 2000 2001 Yellow Consumer Attitudes Green **Unemployment Claims** Green Red Age of Vehicle Yellow Yellow Demographics & Tastes Yellow Green Oil Prices Yellow Yellow Stock Market Red Yellow

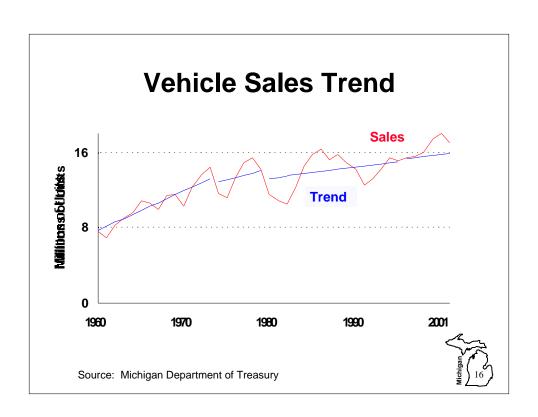


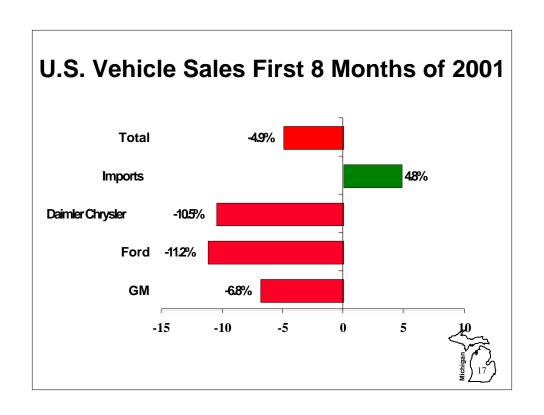






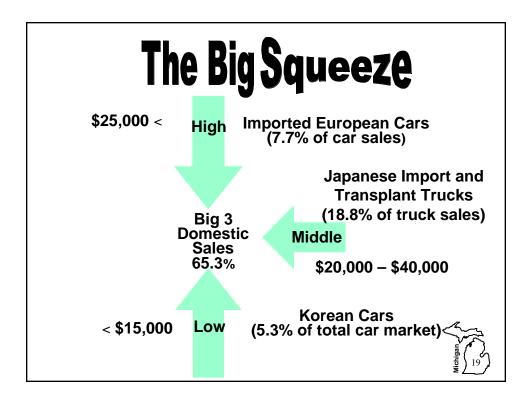






2000 Domestic Share of U.S. Light Vehicle Sales

	Domestic Produced	Nameplate Sales
Cars	77.2%	52.6%
Trucks	90.0%	78.5%
Total	83.5%	65.3%



Sales Turndown?

- Negative wealth effect
- Income and Job Uncertainty
- Lower replacement demand
 but
- Record incentives for now . . .
 \$2,400/vehicle for Big 3
- Falling interest rates . . .(but record debt)

2001 Forecast Accuracy

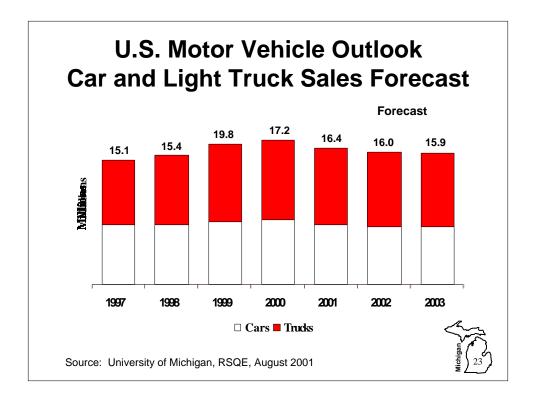
	Aug 2000 Forecast	Sept 2001
WEFA Group	15.9	N/A
Standard & Poor's DRI	16.6	16.6
Univ. of Michigan	16.1	16.4
Blue Chip	16.0	16.1



Light Vehicle Forecasts

	2002	2003
DRI - WEFA	16.0	17.1
Univ. of Michigan	16.0	15.9
Blue Chip	16.1	N/A

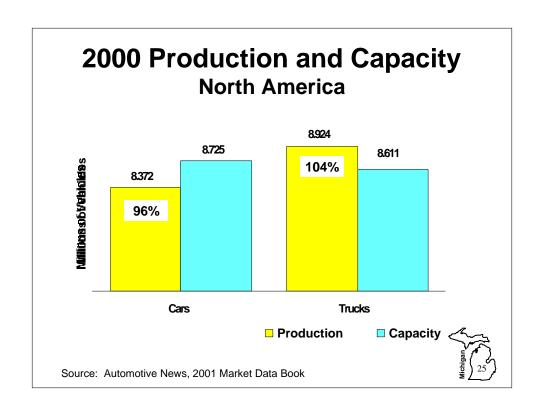


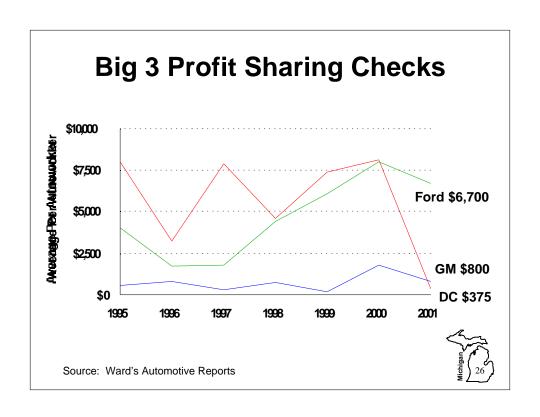


Motor Vehicle Production

- Capacity Utilization
- Worker Bonuses
- Recent Downsizing







The First 3 Months of 2001

- 4,500 auto layoff announcements
- 85,000 layoffs (Net 60,000?)
- Multiple claims/retirements



U. S. Motor Vehicle Outlook Summary

- Sales Suffering
- Jobs, Attitudes and Affordability Key to Sales
- Lower Sales and Price Incentives Reducing Profit
- Increased Competition from Foreign Nameplates

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